The unforeseen 2012 Mali crisis

Risk v. Threat analysis



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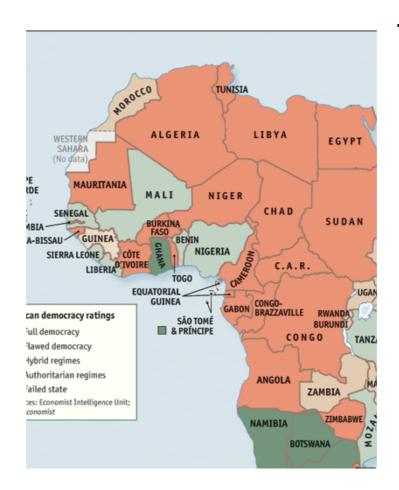
Mali then & now

- Disputed elections; Ibrahim Boubacar Keïta (IBK)
- Insecurity country
- MINUSMA & Barkhane



Mali pre-2012





Failed States Index 2011

- 2. Chad
- 14. Nigeria
- 15. Niger
- 37. Burkina Faso
- 72. China
- 76. India
- **76.** Mali

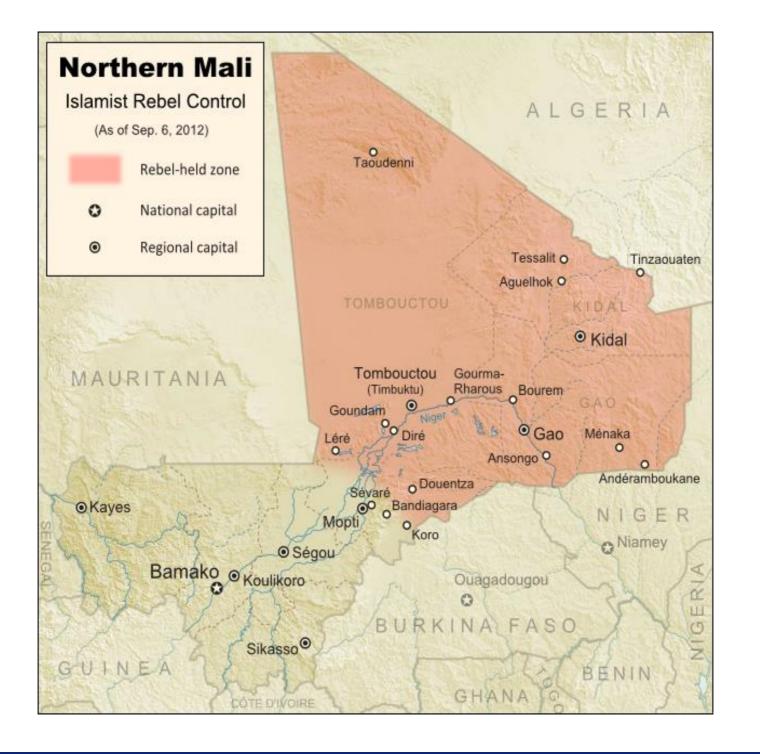
Poster-boy for democracy; stable → donor darling

Mali 2012 crisis

Trigger: fall Gadaffi and return Tuareg fighters.

- 1. Jan: Rebellion separatist Tuaregs (4th since 1960)
- 2. Mar: Mutiny/coup, end of democracy
- 3. Jun: Rebellion hijacked by salafijihadist groups (Sahelistan)

Unfortunate Cascade?



Risk/threat analyses

Risk = probability x impact
 Calculate → estimation of negative event
 Association with safety studies

 Threat: possibility of harm occurring Malicious actors: capability, intent, actions Association with security studies

Risk Assessment

Failed & Fragile
States Index







- Opaque
- Measure & compare Conflict Assessment System Tool (CAST) Emphasis on Indicators

Mali indicators:

- Democracy: fraud?! Turn-out around 35%
- Strength Security Sector

Threat Assessment

- Qualitative focus; incorporate unique circumstances
- Drivers: role of Islam, ethnic/tribal politics, Sahelian cultures (Soares, Lecocq, Klute, Scheele)

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Terrorism: - policy (GWOT)
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- Focus (Filiu, Guidère, Lounas// Keenan)

Emphasis on drivers / underlying trends

- Corruption state: the façade of legitimacy
- Grievances north-south: state fragility

Friction

France

- Mr. Mali (Laurent Bigot); critical presentation → fired
- But no-one foresaw. Underestimated consequences Libya? (MENA division)

Netherlands

- Foreign intelligence country designation: No Mali allowed (exclusive domain MFA & development aid)
- Critical reports & warnings buried

Scenario exercises

- Multi-disciplinary; multi-agency, focus on drivers
- "One Hippopotamus and eight Blind Analysts; a multi-vocal analysis of the Malian Crisis" (Lecocq et al)
- "After Mali comes Niger"; Burkino Faso...

Conclusion

- Hindsight bias: could or should have been foreseen?
- Catalyst crisis Mali was Western policy: Unified Protector (blow-back)
- Risk analysis (quantitative) vs threat methodology (qualitative) = prism determines view & conclusion
 - Scenario exercises as middle way

Friction: policy-makers ignored warnings/complicit